MISSION AND GOVERNANCE OF AUTONOMOUS INSTITUTIONS THAT ARE AT THE HEART OF SOCIETIES

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ROUND TABLE “UNIVERSITY IN 2038”
MAGNA CHARTA 28TH ANNIVERSARY
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MISSION AND FUNDAMENTAL VALUES - KEYWORDS

Universities are Centres of Knowledge, Culture and Research
Universities are institutions with the mission of producing, developing, promoting and transferring knowledge and culture

 Fundamental values on the basis of the University Mission

1. **Autonomy and diversity** - autonomous institutions at the heart of societies differently organized
2. **Teaching and Research** - inseparable
3. **Freedom** - in Research and Training
4. **Trustee of European Humanist tradition** – the social dimension
**LIFE TODAY**

- **World Declaration on Education for All, Jomtien, Thailand 5-9 March, 1990, Published by UNESCO**
- **The felt need for Mass Education, Continuing Education – requiring a strong effort of diversity of offer**
- **University 5.0 is already with us**
  - University without boundaries and without walls is here – opportunities and threats
  - Pedagogical issues, Faculty training
- **Education&Research in large scale – massive budgets**
- **Growing pressure for accountability to Society, not only to governments**

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**LIFE TODAY - LIFE TOMORROW (I)**

**WE MUST BE AWARE OF EVOLUTION AND OF THE NEED TO ADAPT**

- **University 10.0... in 2038...**
- **Targets for mass education – dare to advance**
  - 95% with at least short courses of higher education training (~2 year training)
  - 40% with at least first cycle training (~3 year training...)
  - 25% with at least second cycle train (~2 further years on top of first cycles)
  - 5% with Ph.D. training...
- **Diversity of offer in order to meet the motivation and competencies of young people**
- **Diversity of offer of continuing education, again to meet the needs of individuals and society**
LIFE TODAY - LIFE TOMORROW (II)
WE MUST BE AWARE OF EVOLUTION AND OF THE NEED TO ADAPT

- Enlarging the dimension of the mission means growing budgets and related growing pressure for accountability
  - The third mission of universities is now a pillar of our mission, meaning mainly
    - the enlarging of the boundaries of knowledge production to go beyond research for curiosity, and embracing the need for knowledge valorisation
    - the enlarging of responsibilities in the social dimension
- Independence of political and of economic power... requires capacity for significant levels of self-financing
  - Global competitiveness
  - More flexible forms of governance, getting as much as possible free from bureaucracy

IN ALL
UNDERSTAND THE PRESENT, ANTICIPATE THE FUTURE

- The fundamental values of the Magna Charta remain as the pillars for the existence of universities - autonomy, education & research, freedom, rationalist, humanist values
- Yet, we have to reinterpret scope, breath and depth, as indeed has been done throughout the Centuries
- There is an urge and need to revisit the meaning of ‘serving the humanity’, of serving the society
- There is a need for sensible, rational equilibrium in finding and implementing new governance models, requiring views that as much as possible anticipate the future - promoting pedagogical evolution, developing holistic views of society, capturing new sources of financing, coming closer to people
IN ALL
UNDERSTAND THE PRESENT, ANTICIPATE THE FUTURE

We have, and Governments have, to understand and anticipate the future

We have to dare to advance with reforms